



NatureBank Asset Management Inc. has been involved in carbon markets since 2005.

We provide carbon offset project origination, development and commercialization services for voluntary and compliance carbon markets.

We offer advisory services for corporate GHG management, sustainable agroforestry and land use management.

We have developed projects all over the world, working with private and public companies, land owners, governments, NGO's, Native American Tribes, First Nations and Indigenous communities.

## What are Carbon Markets?

"Carbon Markets" exist where there is trading of carbon emission allowances and/or offsets, which incentivizes companies or countries to limit their GHG emissions through the lowest cost option while driving investment and innovation.

There are both "Voluntary" and "Regulated/Compliance" carbon markets worldwide.

Carbon Markets exist in 45 jurisdictions and 25 subnationals around the world with a reported market value of \$82 Billion in 2018 (World Bank 2018 report)

## **Compliance and Voluntary Markets**

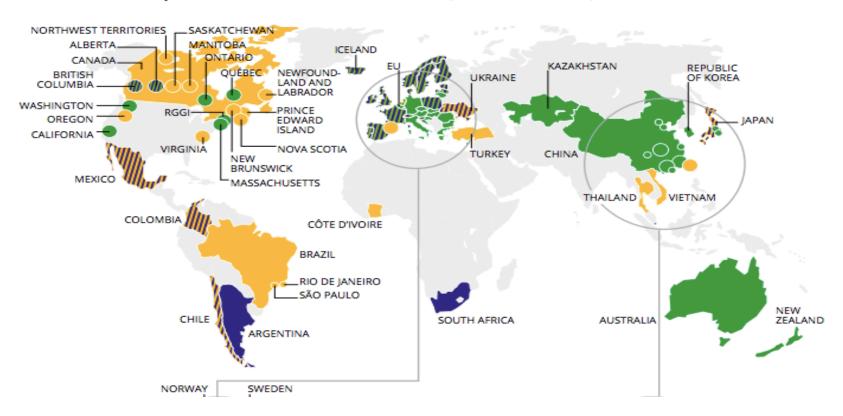
**Compliance Markets** – government regulated programs that institute a price on emissions based on mandated reduction targets through a market based approach (cap-and-trade) or a carbon tax.

**Voluntary Markets** – offset based market where organizations purchase and trade offset projects to meet voluntary commitments.

Voluntary markets co-exist with compliance markets and offer more flexibility but lower market size/price and demand.

#### Where do Carbon Markets Exist

Figure 1 / Summary map of regional, national and subnational carbon pricing initiatives implemented, scheduled for implementation and under consideration (ETS and carbon tax)



ETS implemented or scheduled for implementation
 Carbon tax implemented or scheduled for implementation

ETS or carbon tax under consideration

ETS and carbon tax implemented or scheduled

(1) Carbon tax implemented or scheduled, ETS under consideration

ETS implemented or scheduled, carbon tax under consideration

## **North American Carbon Markets**

- California ("AB32" Global Warming Solutions Act)
- RGGI Regional Greenhouse Gas Initiative
- Quebec (Linked to California under cap and trade program WCI)
- British Columbia ("GGIRCA" Greenhouse Gas Industrial Reporting and Control Act)
- Alberta ("CCIR" Carbon Competiveness Incentive Regulation)
- Canadian Federal Program (Pan Canadian Framework on Clean Growth and Climate Change)

- Lack of federal action is driving US states to address climate change and implement carbon pricing/market solutions at the state level.
- Currently 10 states with Cap-and-Trade programs
- Oregon poised to be next and first state to link to California

#### Allowance vs. Offset

## Within compliance carbon markets there exist allowances/permits and offsets

**Allowance** – government issued permit based on a specific allocation of emissions that are distributed for free or auctioned to regulated entities under a cap-and-trade program.

**Offsets** – represent an actual GHG reduction that is purchased at a lower cost to allowances as a means of managing GHG compliance obligation.

#### **Role of Offsets in Carbon Markets**

# An offset represents the reduction, removal or avoidance of greenhouse gas emissions, measured in metric ton of $CO_2$ equivalent $(MTCO_2)$

- Offsets serve as a key component to carbon markets but represent only a small %
   of the overall market
- In a compliance market, offsets provide a lower cost solution to regulated entities for their compliance liability
- Discounted value applied against allowances/permits due to invalidation risk profile
- Heavily impacted by supply and demand, policy changes
- Actual GHG reduction outside cap sectors
- Provide Non-program revenue

## Offset Value Add to Market

- Achieve real emission reductions
- Lower cost and efficient option for managing GHG reduction programs
- Promote innovation and technology transfer
- Alleviate compliance costs
- Provide co-benefits (environmental, socioeconomic, SDG)
- > Enable linkage and trading between entities and other jurisdictions
- Alternative revenue streams and access to private capital

### **Types of Offset Markets**

## Compliance

- Government regulated programs where offsets are legally eligible for a % of compliance obligation
- Examples: Western Climate Initiative, EU ETS

## Pre-Compliance

- Early action participation based on carbon pricing policy speculation
- Examples: CORSIA, WCI

## Corporate Voluntary

- Non-regulated programs driven by corporate mandates to reduce specific scopes of GHG emissions.
- Examples: Carbon neutrality, internal carbon pricing, GHG reporting

## Retail

- Small companies, individuals
- Examples: Travel, weddings, consumer purchases

### **Offset Market Participants**

Project Developers contract with project owners and manage the development and commercialization process

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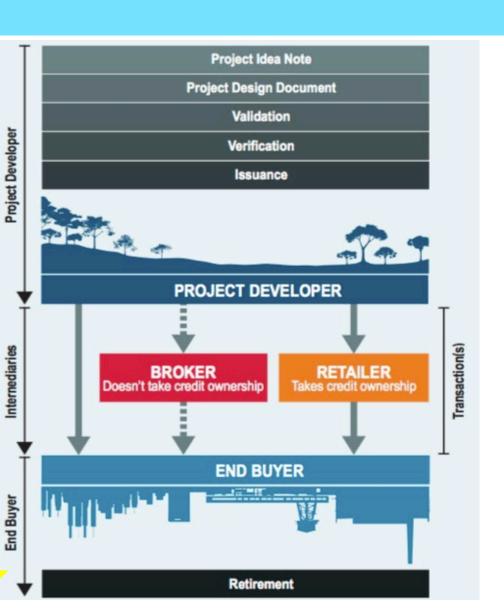
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Most large transactions avoid intermediaries due to added cost and role of developer

End buyer often engages early in the process for due diligence and price negotiations.



Third party services and agreements often applied in development process

Legal contracting - offset purchase agreements with owner intermediary and/or end buyer Compliance contracts require KYC

Registry manages issuance and retirement of offset volume

### **Carbon Market Drivers**



### **Buyer Profiles**

#### Compliance

- Oil and Gas BP, Shell, Chevron
- Utilities
- IPPs
- EITEs
- Trading firms
- Aviation (precompliance)

## Government Funds/Foundations

- World Bank Fund
- Norway
- Corporate Foundations
- REDD+ funds

#### Corporate Voluntary

- Airlines
- ACA 237 airports
- Fortune 500
- Disney, Walmart, Google, Microsoft, DOW, GM, Barclays, Allianz, Lyft, BP Target Neutral

#### Retail/Consumer

- Travel
- Lifestyle
- Consumer purchases
- Carbonfund, Offsetters, Terrrapass

## **Pricing**

## Offset prices vary widely based on market type, policy risk, project type, standard and vintage.

#### Common pricing assumptions

- Pricing is based on per ton basis, i.e. \$/ton of MTCO<sub>2</sub>
- > Typical volume thresholds for buyers based on market
- > Large volume transaction often priced in tranches
- Compliance pricing is often indexed and discounted to allowances prices
- Ability to pre-purchase/finance with discount to market
- Supply and Demand driven
- Co-benefits can carry added market value
- Fixed costs and variable costs

## **Sample Offset Pricing**

| Market           | Product | Standard      | Price                      |
|------------------|---------|---------------|----------------------------|
| California (WCI) | CCO     | CARB          | \$12 - \$13.63             |
| Alberta          |         | Alberta       | \$24                       |
| EUETS            | CER     | CDM           | \$.25                      |
| Voluntary        | VER     | VCS           | \$.50 -\$12<br>Average \$3 |
| Voluntary        | REDD+   | VCS CCBA      | \$3 - \$7                  |
| Voluntary        | VER     | Gold Standard | \$3 - \$15                 |

## **Global Voluntary Market Value**

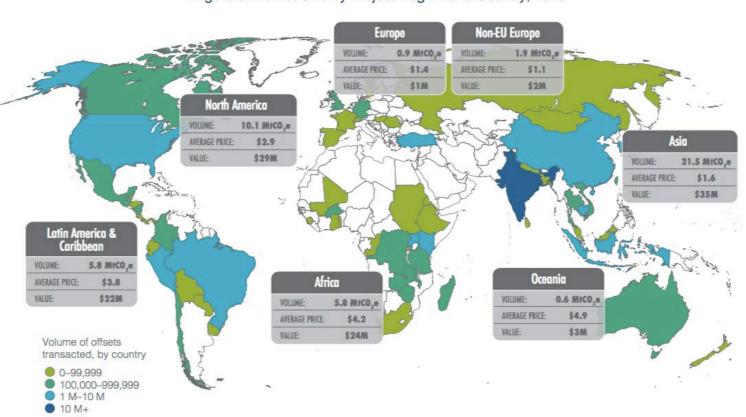


Figure 8: Market Size by Project Region and Country, 2016

Notes: Based on 769 transactions representing 46.5 MtCO<sub>2</sub>e in 2016.

## California Cap-and-Trade Program

- The "Global Warming Solutions Act Assembly Bill 32" began operating in Jan 1, 2013, linked with Quebec 2014.
- Reduce GHG emissions to 1990 levels by 2020, and then 40% below 1990 levels by 2030
- Program extended to 2030
- Economy wide, Covers 350 businesses, 600 facilities, full Cap-and-Trade system that includes allowance allocations, allowance auctions, banking, trading and offsets.
- Offsets are eligible up to a maximum of 8% of the compliance obligation until 2020 and then 4% from 2020 rising to 6% in 2025
- The California Air Resource Board (CARB) adopted and adapted offset protocols from the Climate Action Reserve (CAR) for use under the regulated system.

#### **California Offset Market**

#### Currently the largest offset market

**Allocation:** 8% compliance obligation until 2020 changing 4% from 2020 rising to 6% in 2025. 2% in state requirement

**Protocols:** California Air Resources Board (CARB)

Project types: Forestry, Ozone Depleting Substances (ODS), Livestock, Mine

Methane Capture, Rice Cultivation

Estimated volume for first phase (2020): ~ 200 MT CO<sub>2</sub>

Market Size: ~\$2.4 Billion

**Issued ARBOC volume to date:** 151,945,993



## **Offset Project Transaction**

Developer/o wner engages with buyer(s) Initial Project due diligence from buyer KYC review contracting party (Know your customer)

Review of verification report and confirmed issuance

Funds transferred to Owner





















NDA and LOI with selected buyer Term Sheet outlining pricing and volume

Offset purchase agreement between owner and end buyer Issued volume transferred to registry. Contracted volume transferred into buyers account

## **Fixed Costs Development Assumptions**

| Development task                 | Description                                                     | (varies based on market program) |
|----------------------------------|-----------------------------------------------------------------|----------------------------------|
| Project feasibility assessment   | Initial project screening for eligibility and credit generation | \$15K - \$30K                    |
| Protocol/methodology development | Needed if no methodology exists                                 | ~\$100K                          |

Implementation thru verification ~\$300K Project development (varies based on project type and

protocol)

Contracting with buyers, third parties, ~\$50K verifiers

Legal Third party verifier site visit, desk \$75K

Initial verification review and verification report Annual verification \$40K Based on protocol and market

Fees based on issued volume Registry fees 20 cents/ton (varies based on program) Program annual fees Based on specific program \$500

Listing fees Based on specific program \$750

Development costs can range from \$250K to \$500K depending on project type, location and standard

# Sample pro forma – California Air Resources Board (CARB) Compliance Market Improved Forest Management (IFM) Offset Project

| Project Assumptions                     |         |  |  |  |  |
|-----------------------------------------|---------|--|--|--|--|
| Acres                                   | 50,000  |  |  |  |  |
| Carbon density per acre (tCO2e)         | 67      |  |  |  |  |
| Common Practice Value (CPV) per acre    |         |  |  |  |  |
| (tCO2e)                                 | 48      |  |  |  |  |
| Tones per acre (tC02e)                  | 19      |  |  |  |  |
| Gross volume first year delivery (tCO2e | 950,000 |  |  |  |  |
| Regulatory Risk Buffer                  | 21%     |  |  |  |  |
| Net tones                               | 750,500 |  |  |  |  |
| Annual Growth rate                      | 1.50%   |  |  |  |  |
| Estimated Annual Carbon (tones)         | 320,000 |  |  |  |  |

| Cost Estimate Assumptions*           |           |  |  |  |  |
|--------------------------------------|-----------|--|--|--|--|
| Inventory Costs per Plot             | \$350     |  |  |  |  |
| # of Plots (depends on project area) | 400       |  |  |  |  |
| Initial Site Visit Verification      | \$75,000  |  |  |  |  |
| Ongoing Annual Verification          | \$40,000  |  |  |  |  |
| Project Development                  | \$300,000 |  |  |  |  |
| Legal                                | TBD       |  |  |  |  |
| \$/CCO8                              | \$13      |  |  |  |  |
| Rate of Price Increase               | 7.16%     |  |  |  |  |
| Registration Fees/CCO                | \$0.20    |  |  |  |  |
| Listing fees                         | \$750     |  |  |  |  |
| Annual Account                       | \$500     |  |  |  |  |
| Discount rate                        | 5%        |  |  |  |  |

|                           | Site Verification |                |             |             |             | Sit         | e Verification |             |             |             | Site        | Verification |
|---------------------------|-------------------|----------------|-------------|-------------|-------------|-------------|----------------|-------------|-------------|-------------|-------------|--------------|
| Year                      | 2019              | 2020           | 2021        | 2022        | 2023        | 2024        | 2025           | 2026        | 2027        | 2028        | 2029        | 2030         |
| REVENUE                   | \$0               | \$9,756,500.00 | \$5,120,000 | \$5,484,800 | \$5,878,400 | \$6,300,800 | \$6,748,800    | \$7,235,200 | \$7,750,400 | \$8,307,200 | \$8,902,400 | \$9,539,200  |
| COST Estimates            |                   |                |             |             |             |             |                |             |             |             |             |              |
| Project Development       | \$300,000         | \$0            | \$0         | \$0         | \$0         | \$0         | \$0            | \$0         | \$0         | \$0         | \$0         | \$0          |
| Registry fees             |                   | \$150,100      | \$64,000    | \$64,000    | \$64,000    | \$64,000    | \$64,000       | \$64,000    | \$64,000    | \$64,000    | \$64,000    | \$64,000     |
| AB32 Program Fees         | \$1,250           | \$500          | \$500       | \$500       | \$500       | \$500       | \$500          | \$500       | \$500       | \$500       | \$500       | \$500        |
| Inventory                 | \$140,000         | \$0            | \$0         | \$0         | \$0         | \$0         | \$100,000      | \$0         | \$0         | \$0         | \$0         | \$100,000    |
| Ongoing Forest Management | \$0               | \$10,000       | \$10,000    | \$10,000    | \$10,000    | \$10,000    | \$10,000       | \$10,000    | \$10,000    | \$10,000    | \$10,000    | \$10,000     |
| Verification              | \$75,000          | \$15,000       | \$15,000    | \$15,000    | \$15,000    | \$15,000    | \$40,000       | \$15,000    | \$15,000    | \$15,000    | \$15,000    | \$40,000     |
| TOTAL COSTS               | \$516,250         | \$175,600      | \$89,500    | \$89,500    | \$89,500    | \$89,500    | \$214,500      | \$89,500    | \$89,500    | \$89,500    | \$89,500    | \$214,500    |
| NET REVENUE               | -\$516,250        | \$9,580,900    | \$5,030,500 | \$5,395,300 | \$5,788,900 | \$6,211,300 | \$6,534,300    | \$7,145,700 | \$7,660,900 | \$8,217,700 | \$8,812,900 | \$9,324,700  |

| NPV GROSS REVENUE | \$57,398,29  |  |  |
|-------------------|--------------|--|--|
| NPV COST          | \$1,436,225  |  |  |
| NPV NET REVENUE   | \$55,962,073 |  |  |

## Key takeaways . . .

- Developing an offset project can be a very complicated, expensive and multilayered process
- > Development costs can vary widely based on project type and standard
  - Forestry projects often carry higher fixed and variable costs
- Verification costs will always be higher then expected
- Compliance projects carry higher costs and layers of approvals
- Most buyers base engagement process on eligibility and credit generation.
  - Minimum volume threshold of ~ 30,000 MT CO<sub>2</sub>
- ➤ Early stage feasibility assessment is essential to determine project eligibility and financial returns

## Trends and looking forward ...

## Compliance

- WCI expansion
- CORSIA
- Latin America
- Regional Programs







- Science Based Target initiatives
- Corporate disclosure initiatives
- Deforestation pledges



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